Imperial College Union Board of Trustees / Agenda
16 September 2026 / 2-5pm / Meeting Room 3 (MR3), Level 3, Beit Building

, 'Away' Morning starts with tea and coffee in MR3 at 09:30am. Separate agenda to follow. Lunch will be provided from 1:05pm in Union Bar. Tea/Coffee/Water in MR3 from 1:45pm.

	Standing Items	**Item Lead**	**Reference**	**Action**	**Time**	**Page**
1	Chair's Welcome & Apologies	SR		To note	10 mins	
2	Minutes of the Previous Meeting	SR		To approve		2
3	Matters Arising & Action Tracker	SR		To consider		12
4	Declaration of Conflicts of Interest	SR		To note/consider		
5	Confidential Business Identification	TN		To note		
6	Unstarring of Any Starred Items	SR		To note/consider		
7 7a 7b 7c	Board Subcommittees Update - Incl. Trustee Expenses Policy & [H&S Responsibilities (in E.B.) *] [Effectiveness Update (in E.B.) *]	TN/NM/BB/JC CJ [CJ*] [CJ/TN/RP*]	TB/26-27/00 TB/26-27/01 TB/26-27/02 TB/26-27/03	To note To approve [To note] [To note]	5 mins	14 17 [See the Exh. Bk.]
	Strategic & Financial					
8 8a 8b	2023-2028 Strategic Plan Trustee 'Trio' Guidance Trustee Code of Conduct	TN TN CJ/TN	TB/26-27/04 TB/26-27/05 TB/26-27/06	To note To note To note	10 mins	23 24 26
9 9a	Annual Balanced Scorecard 2026-27 & 2025-26 Results Team-level operating plans & objectives/key results 2026-27	TN TN	TB/26-27/07 *2nd version* TB/26-27/08	To note & approve To note	10 mins	30 34
10	2025-2026 Financial Year End Update	PG	TB/26-27/09	To note	10 mins	53
11	2026-2027 Student Activities Designations Update	PG	TB/26-27/10	To approve	5 mins	62
12	Strategic Investment Fund (SIF) Designation to the Student Experience Fund (SEF)	PG	TB/26-27/11	To approve	5 mins	64
13	Review of Summer Series 2026 & Plans for 2027	RP	TB/26-27/12	To note, consider & approve	10 min	68
14	Reynolds Update	RP/NM	TB/26-27/13	To note & consider	10 min	71
15	Digital Plan	JHD	TB/26-27/14	To note & consider	20 mins	74
	Governance / Risk					
16	IUT Ltd - Director Appointment	BB	TB/26-27/15	To approve	5 mins	85
17	ICL-ICU Code of Practice Quinquennial Review	TN	TB/26-27/16	To approve	5 mins	89
18	Strategic Risk Register Review	TN	TB/26-27/17	To note & approve	10 mins	94
	Regular Reports/Updates					
19	MD Update & Annual Objectives	TN	TB/26-27/18	To note	10 mins	104
20	2026-27 Sabbatical Officer Objectives	DZ	TB/26-27/19	To note	10 mins	108
21	Union Council Chair Update	YX (*in absentia*)	TB/26-27/20	To note	5 mins	115
22	Annual Calendar of Business Update*	TN	TB/26-27/21	To note	(5 mins)	116
23	Any Other Business (AOB): Update on Bye-Law Updates	SR (AML)	TB/26-27/22	To approve	5 mins	120
24	Trustee Discussion without Staff	SR	Verbal	To consider	10 mins	

Key of item lead initials BB: Bulbul Basu; CJ: Clem Jones; DZ: Daniel Zhuo; JC: Jane Coulson; JHD: Jasper Heggarty-Ditton; NM: Nick Marley; PG: Peter Greaney; RP: Rob Pegg; SR: Stephen Richardson; TN; Tom Newman; YX: Yuanze Xia.