ICU Board of Trustees / Agenda / Wednesday 27 May 2026

Meeting Room 3 (MR3), Level 3, Beit Building, Beit Quad, Prince Consort Road, SW7 2BB
Lunch from 1.15pm in Union Bar. Tea and Coffee in MR3 from 1.45pm. Board meeting 2-5pm.
*Board Effectiveness Workshop at 11.15am led by Jim Gardner (**arrive 11am in MR3** for coffee)*

	Item	Lead	Reference	Action	Time	Page
1	Chair's Welcome & Apologies	SR		To note	10 mins	
2	Minutes of the Previous Meeting	SR		To approve		2
3	Matters Arising & Action Tracker	SR		To consider		2 / 13
4	Declarations of Conflicts of Interest	SR		To note		
5	Confidential Business Identification	TN		To note		
6	Unstarring of any Starred Items	SR		To note		
7	Board Subcommittees Update	TN/NM/BB /JC	TB/25-26/48	To note	5 mins	15
	Financial					
8	April Management Accounts	PG	TB/25-26/49	To note	10 mins	18
	Governance/Strategic					
9	Board Effectiveness Workshop	CJ	TB/25-26/50	To note	5 mins	26
10	Digital Systems Update	AW	TB/25-26/51	To note	10 mins	27
11	Operational Planning Priorities	TN	TB/25-26/52	To note / consider	10 mins	30
12	Trading Subsidiary Review: Update on Subsidiary Governance & Directors	TN / CJ	TB/25-26/53	To note / consider	5 mins	32
13	ICU/IUT Debenture Documents	CJ	TB/25-26/54	To approve	5 mins	33
14	University Council Second Student Member appointment	SR/NH	TB/25-26/55	To approve	5 mins	36
15	Security Update	RP	TB/25-26/56	To note	10 mins	37
16	Partnership Agreement Annex 2 (Estates SLA) approval	TN / RP	TB/25-26/57	To approve	5 mins	42
17	Leadership Elections DRO Report	AW	TB/25-26/58	To recommend	10 mins	49
18	Memberships / Alumni Strategy	AW	TB/25-26/59	To consider	10 mins	55
	Regular Updates					
19	MD Update*	TN	TB/25-26/60	To note	(5 mins)	67
20	Officer Trustees Update*	NH	TB/25-26/61	To note	(5 mins)	72
21	Union Council Chair Update*	AML	TB/25-26/62	To note	(5 mins)	78
22	Annual Calendar of Business Update*	TN	TB/25-26/63	To note	(5 mins)	80
23	Any Other Business (AOB)	SR	Verbal	To consider/note	5 mins	
24	Trustee Discussion with MD	SR	Verbal	To consider	5 mins	
25	Trustee Discussion without Staff	SR	Verbal	To consider	15 mins	

AML	Anthea MacIntosh-LaRocque	NH	Nico Henry
AW	Annie Willmot	NM	Nick Marley
BB	Bulbul Basu	PG	Peter Greaney
CJ	Clem Jones	RP	Rob Pegg
JC	Jane Coulson	SR	Stephen Richardson
		TN	Tom Newman