Imperial College Union - Board of Trustees / Agenda - 25 February 2026 / 2-5pm
Meeting Room 3 (MR3), Level 3, Beit Building, Beit Quad, Prince Consort Road, SW7 2BB
Lunch from 1.05pm in the Union Bar, Ground Floor, Beit. Tea and Coffee in MR3 from 1.45pm
Jim Gardner, External Board Reviewer, will be in attendance at this meeting

	Item	Lead	Reference	Action	Time	Page
1	Chair's Welcome & Apologies	SR		To note	10 mins	
2	Minutes of the Previous Meeting	SR		To approve		2
3	Matters Arising & Action Tracker	SR		To consider		2 / 9
4	Declarations of Conflicts of Interest	SR		To note		
5	Confidential Business Identification	TN		To note		
6	Unstarring of any Starred Items	SR		To note		
7	Board Subcommittees Update	TN/NM/BB/JC	TB/25-26/33	To note	5 mins	10
	Financial					
8	Reforecast	PG	TB/25-26/34	To approve	10 mins	13
9	December Management Accounts	PG	TB/25-26/35	To note	10 mins	16
	Strategic					
10	Budget & Business Planning Timetable 2026-2027	TN/PG	TB/25-26/36	To note	10 mins	23
11	Commercial Update (incl. Catering / Student Temp Agency Updates)	RP	TB/25-26/37	To note	15 mins	31
12	Summer Ball Update	RP	TB/25-26/38	To note/consider	15 mins	37
13	Sustainability Strategy Update	TN	TB/25-26/39	To note	10 mins	42
	Governance					
14	Scheme of Delegation Review	TN/CJ	TB/25-26/40	To approve	10 mins	44
15	Student Trustee / University Council Student Member appointments plan	SR/NH/CJ	TB/25-26/41	To approve	5 mins	55
16	Lay Trustee Reappointment	SR	TB/25-26/42	To approve	10 mins	57
17	Board Effectiveness Review Update	CJ	TB/25-26/43	To note	5 mins	59
	Regular Updates					
18	MD Update*	TN	TB/25-26/44	To note	(5 mins)	60
19	Officer Trustees Update*	NH	TB/25-26/45	To note	(5 mins)	64
20	Union Council Chair Update*	AML	TB/25-26/46	To note	(5 mins)	69
21	Annual Calendar of Business Update*	TN/CJ	TB/25-26/47	To note	(5 mins)	72
22	Any Other Business (AOB)	SR	Verbal	To consider/note	5 mins	
23	Trustee Discussion with MD	SR	Verbal	To consider	5 mins	
24	Trustee Discussion without Staff	SR	Verbal	To consider	15 mins	

AC Ashley Cory
AML Anthea MacIntosh-LaRocque
BB Bulbul Basu
CJ Clem Jones
JC Jane Coulson
NH Nico Henry
NM Nick Marley
PG Peter Greaney
RP Rob Pegg
SR Stephen Richardson
TN Tom Newman