Imperial College Union Board of Trustees / Agenda
Wednesday 17 September 2025 / 2-5pm

Meeting Room 3 (MR3), Level 3, Beit Building, Beit Quad, Prince Consort Road, SW7 2BB

'Away' Morning starts with tea and coffee at 09:30am. Please see separate agenda.
Lunch will be provided from 1:05pm in Union Bar. Tea/Coffee/Water in MR3 from 1:45pm.

	Standing Items	**Lead**	**Reference**	**Action**	**Time**	**Page**
1	Chair's Welcome & Apologies	SR		To note	10 mins	
2	Minutes of the Previous Meeting	SR		To approve		2
3	Matters Arising & Action Tracker	SR		To consider		13
4	Declaration of Conflicts of Interest	SR		To note/consider		
5	Confidential Business Identification	TN		To note		
6	Unstarring of Items	SR		To note/consider		
7	Board Subcommittees Update	TN/NM/JC	TB/25-26/01	To note	5 mins	14
	Financial / Strategic					
8	2023-2028 Strategic Plan*	TN	TB/25-26/02	To note	(5 min)	17
9	Strategic Investment Fund (SIF)	TN	TB/25-26/03	To approve	5 mins	18
10	2024-2025 Year End Update	PG	TB/25-26/04	To note	5 mins	21
11	DEEP DIVE: Commercial Strategy	RP	TB/25-26/05	To note/consider	30 mins	29
12	Catering Investment	RP	TB/24-25/06	To approve	15 mins	35
13	SIF Designation: Student Experience Fund	TN/TG	TB/25-26/07	To approve	10 mins	40
	Governance / Risk					
14	Annual Operating Plan Summary	TN	TB/25-26/08	To note	10 mins	42
15	Annual Balanced Scorecard Update	TN	TB/25-26/09	To approve	10 mins	46

Option for break

16	Strategic Risk Register Annual Review	TN	TB/25-26/10	To approve	10 mins	50
17	Associate Member Case	PP/CJ	TB/25-26/11	To note	5 mins	60
	Regular Reports/Updates					
18	MD Update & Annual Objectives	TN	TB/25-26/12	To note	10 mins	61
19	2024-25 Sabbatical Officer Objectives	NH	TB/25-26/13	To note	10 mins	65
20	Union Council Chair Update	AML	TB/25-26/14	To note	5 mins	70
21	Annual Calendar of Business Update	TN	TB/25-26/15	To note	5 mins	71
22	Any Other Business (AOB)	SR	Verbal	To consider	5 mins	
23	Trustee Discussion without Staff	SR	Verbal	To consider	10 mins	

AML	Anthea MacIntosh-LaRocque
CJ	Clem Jones
JC	Jane Coulson
NH	Nico Henry
NM	Nick Marley
PG	Peter Greaney
PP	Phil Power
RP	Rob Pegg
SR	Stephen Richardson
TN	Tom Newman